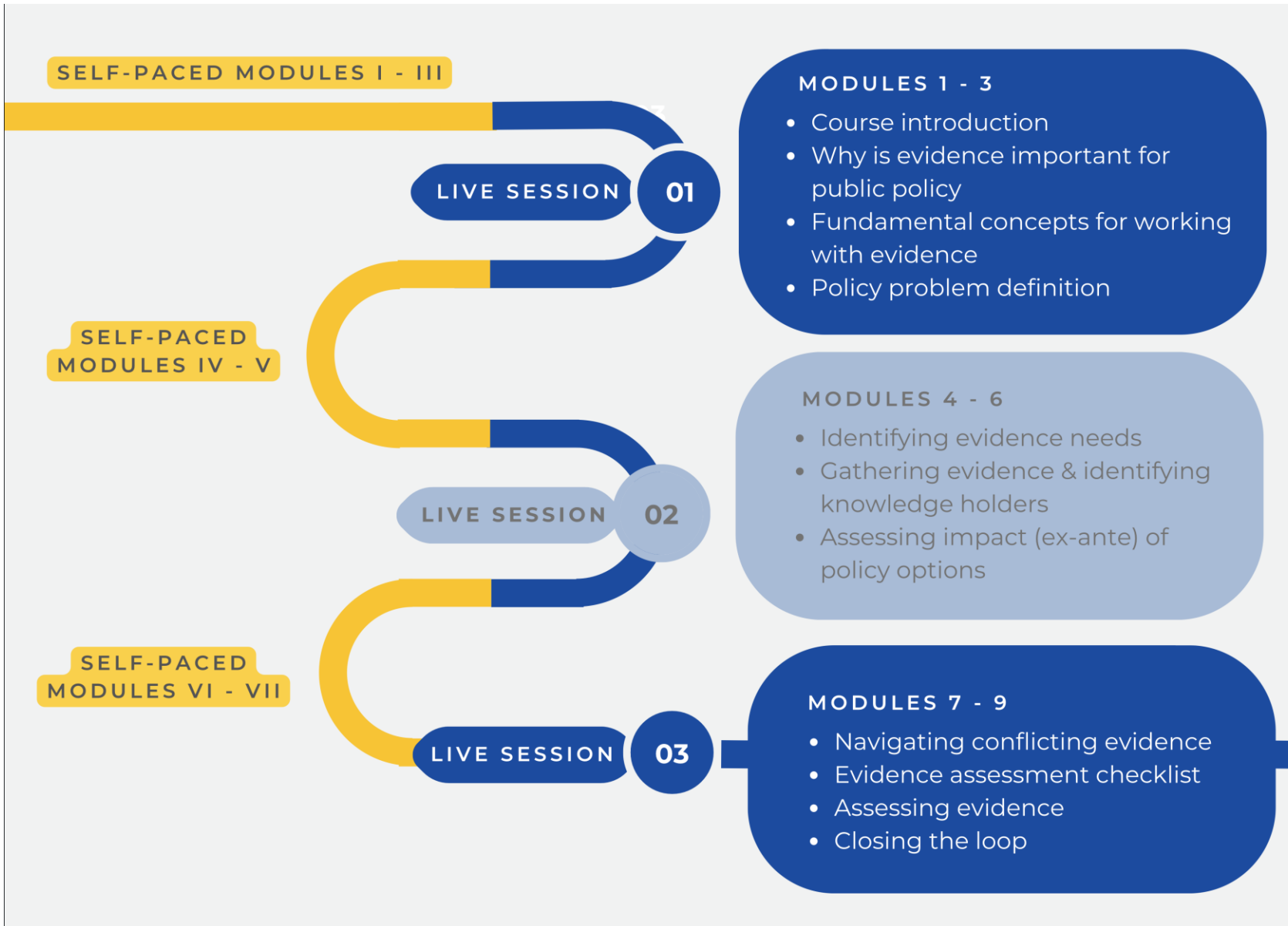


Working with evidence

# Day 2: Identifying evidence needs & gathering evidence

# Course overview



# Module 4

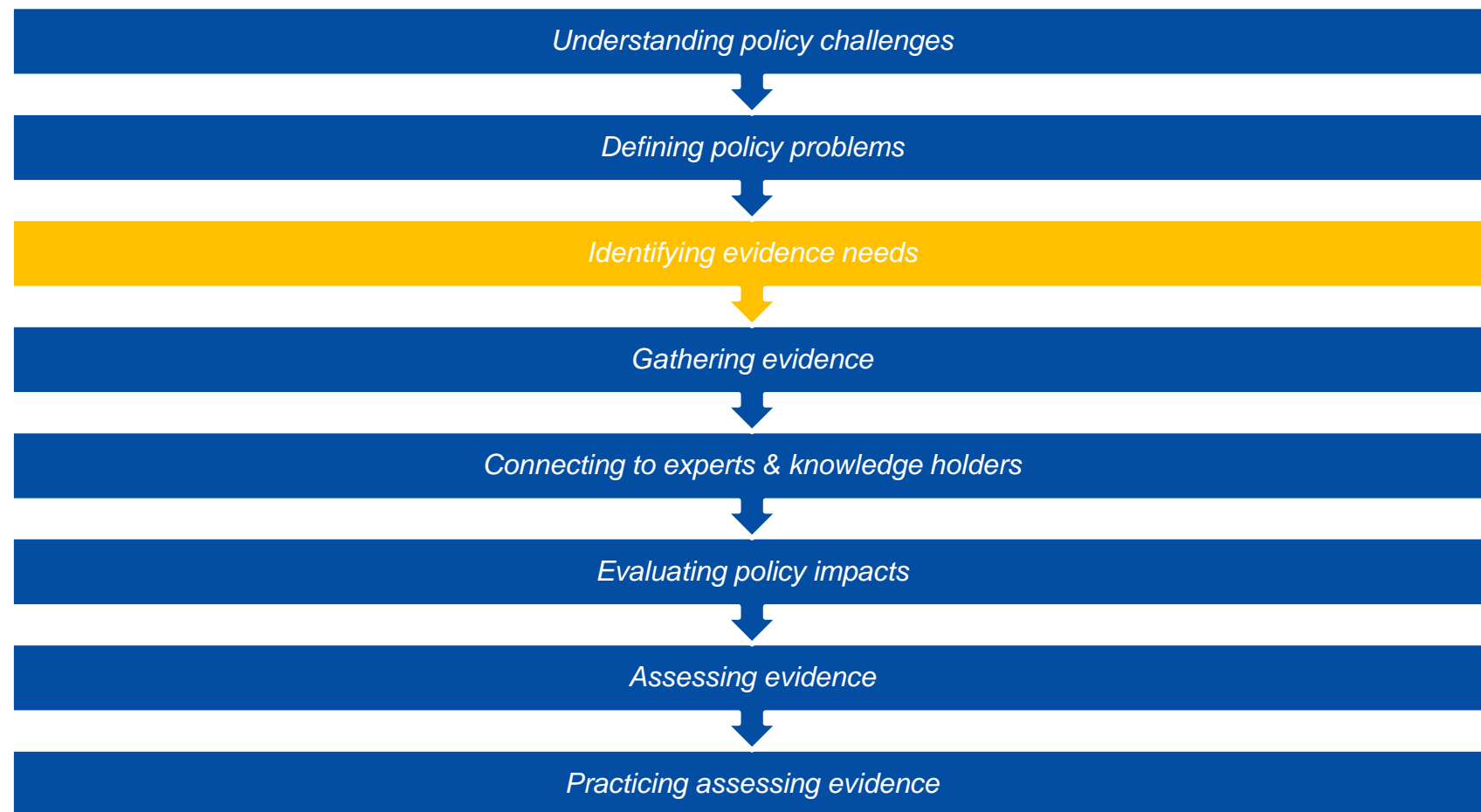
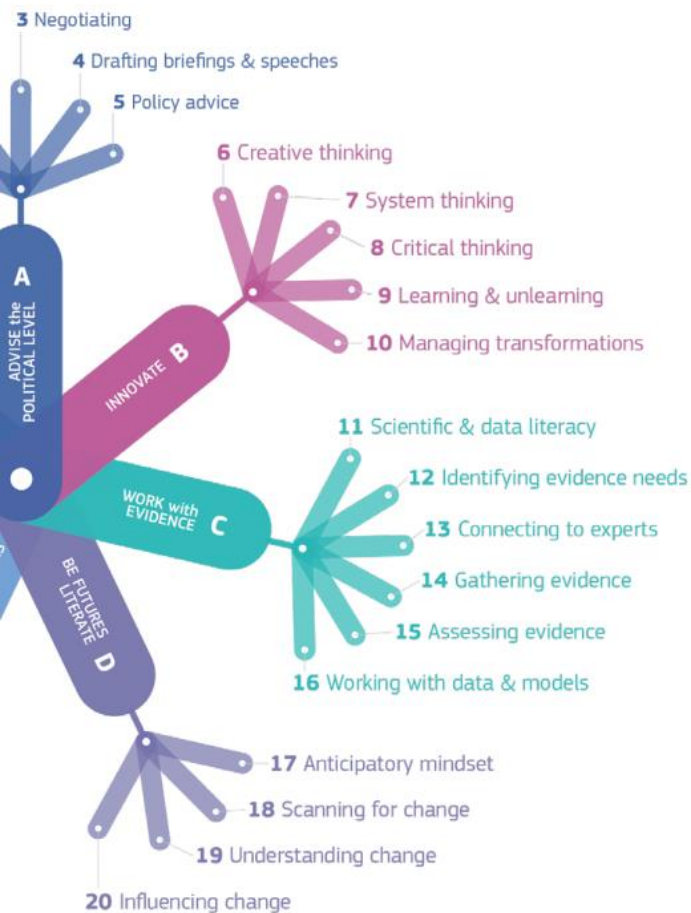
Identifying evidence needs

# Module 4 Learning Objectives

In this module we will learn how to **Think Broad** to improve working with evidence for policymaking. We will:

- Learn about different types of **relations and interactions** between policies
- Learn how to gather evidence and what **types of evidence** to look for
- Acquire **tools and methods** to be able to deal with these challenges in the policy process

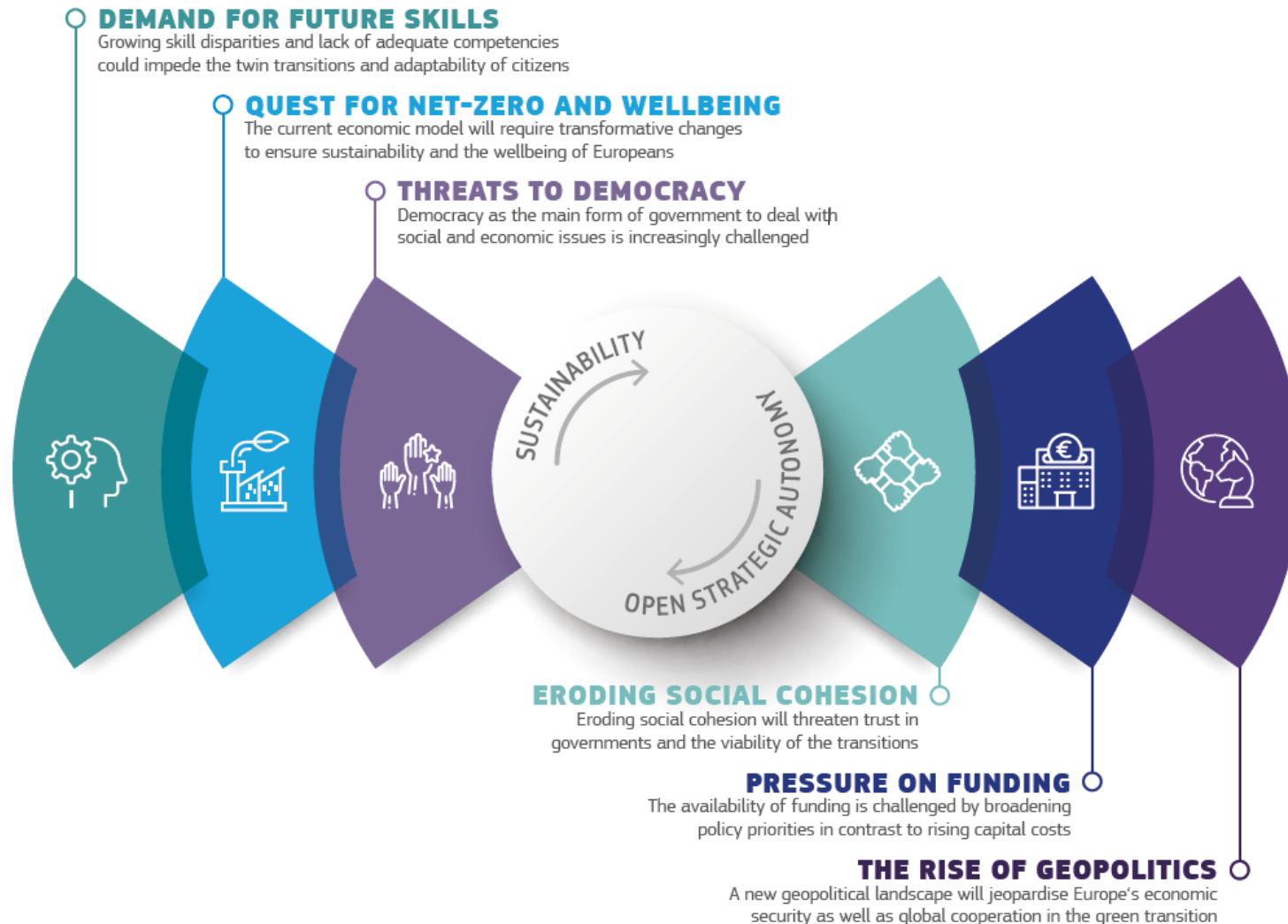
# A Step-by-Step Learning Sequence for Working with Evidence



# Module 4 - Part 1

Identifying evidence needs – Understanding policy interactions

# Why do we need to Think Broad?



# Why do interactions between policies matter?



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- Can be detrimental to policy implementation and outcomes if not dealt with.
- Can maximise co-benefits between policies
- Can ensure policies delivery on longer term goals and strategic objectives
- And we need evidence to understand what these impacts or co-benefits even are....

# What are synergies, tensions & trade-offs?

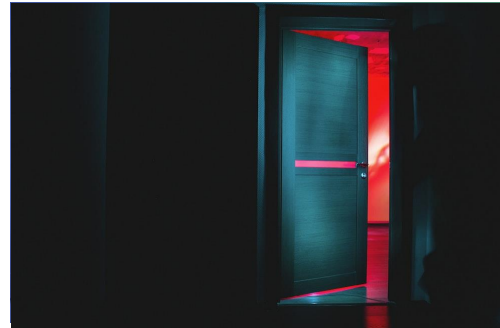


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## What is a tension?

An interaction between policy objectives in which the improvement of one can lead to the deterioration of another depending on the context. With a suitable policy mix, tensions can be overcome.

*Evidence is needed to understand how a tension can be resolved and what kind of solutions exist to resolve it.*



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## What is a trade-off?

An interaction between policy objectives in which the improvement of one will necessarily lead to the deterioration of another. A decision or prioritisation must be taken.

*Evidence is needed to inform decisions about what to prioritise. This can be at the goal/agenda setting level or other stages.*



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## What is a synergy?

An interaction between policy objectives where there is a positive correlation between goals or instruments, so that implementing together produce benefits greater than the individual measures.

*Evidence is needed to inform the design of a policy to maximise co-benefits.*

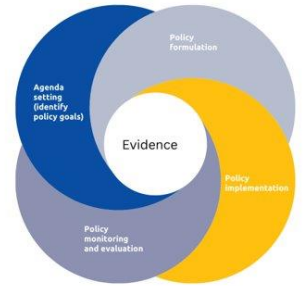
# What is the role of evidence?

Interactions can occur at any point in the policy cycle and they lead to different evidence needs

- **Policy Goals:** evidence to understand the policy's contribution to goal(s)
- **Policy Formulation:** evidence to understand the problem and its relation to other policies
- **Policy Implementation:** evidence to understand the effects of the policy on outcomes and goals, including unintended consequences
- **Policy Monitoring & Evaluation:** evidence to understand the impact of the policy

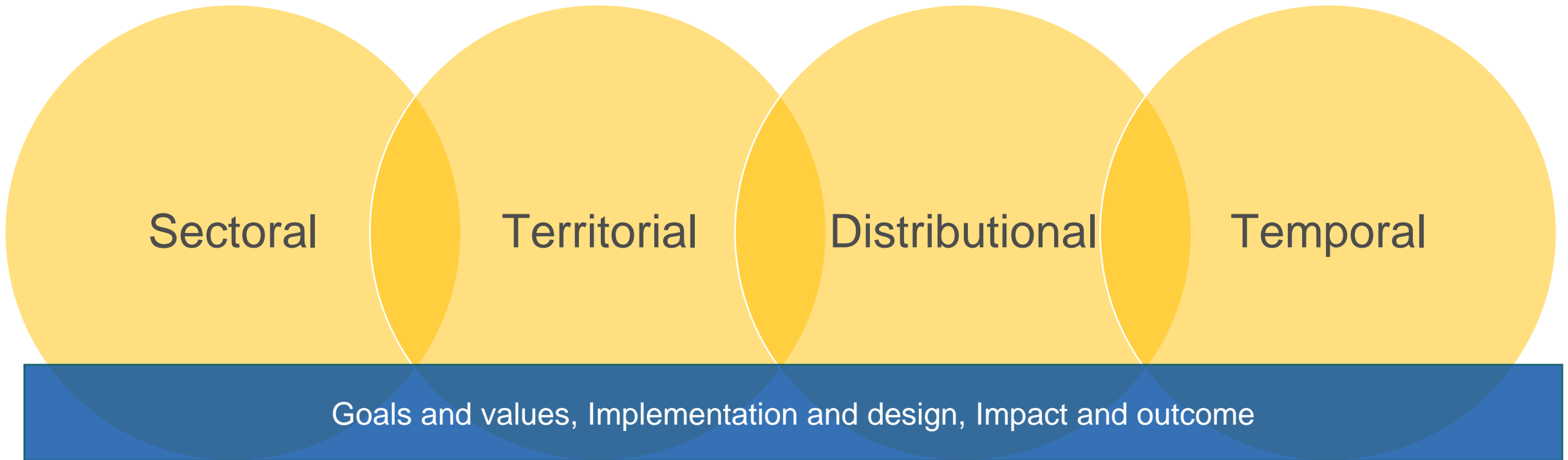


# An Example – Investment in Batteries

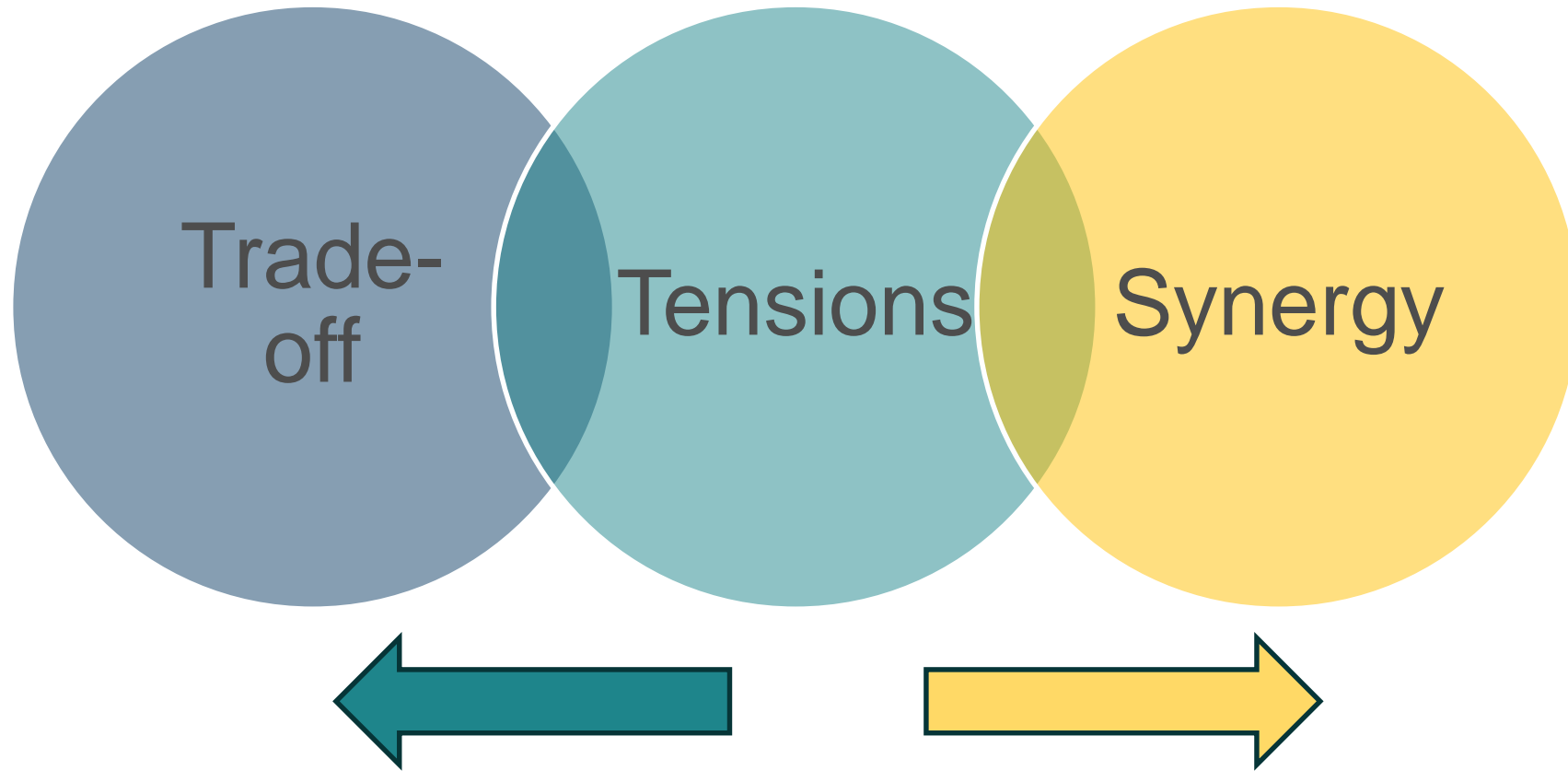


Policy Cycle	Type of interaction	Role of Evidence
Agenda setting	Batteries are needed for both the green and digital transition, but have a big environmental impact, creating a trade-off between green and digital ambitions and environmental goals	Evidence substantiates policy objectives, like the European Green Deal & Digitalisation strategy – how do batteries contribute to reach each of the policy objectives?
Formulation	Batteries are needed for energy storage, but battery production has big environmental and social impacts	What are the social and environmental impacts of batteries? Impact assessments for mines & waste; research on circular battery options; research on energy savings through digitilisation.
Implementation	Policy incorporates circular economy principles to reduce waste and minimise negative impacts	Stakeholder knowledge. How implementable is circular economy practice? What barriers are there?
Monitoring & Evaluation	Has the policy reduced energy use? Has the policy increased battery waste? Has the policy increased Circular Economy practices?	Which indicators monitor data for ex-post evaluation?

# Where are interactions taking place?



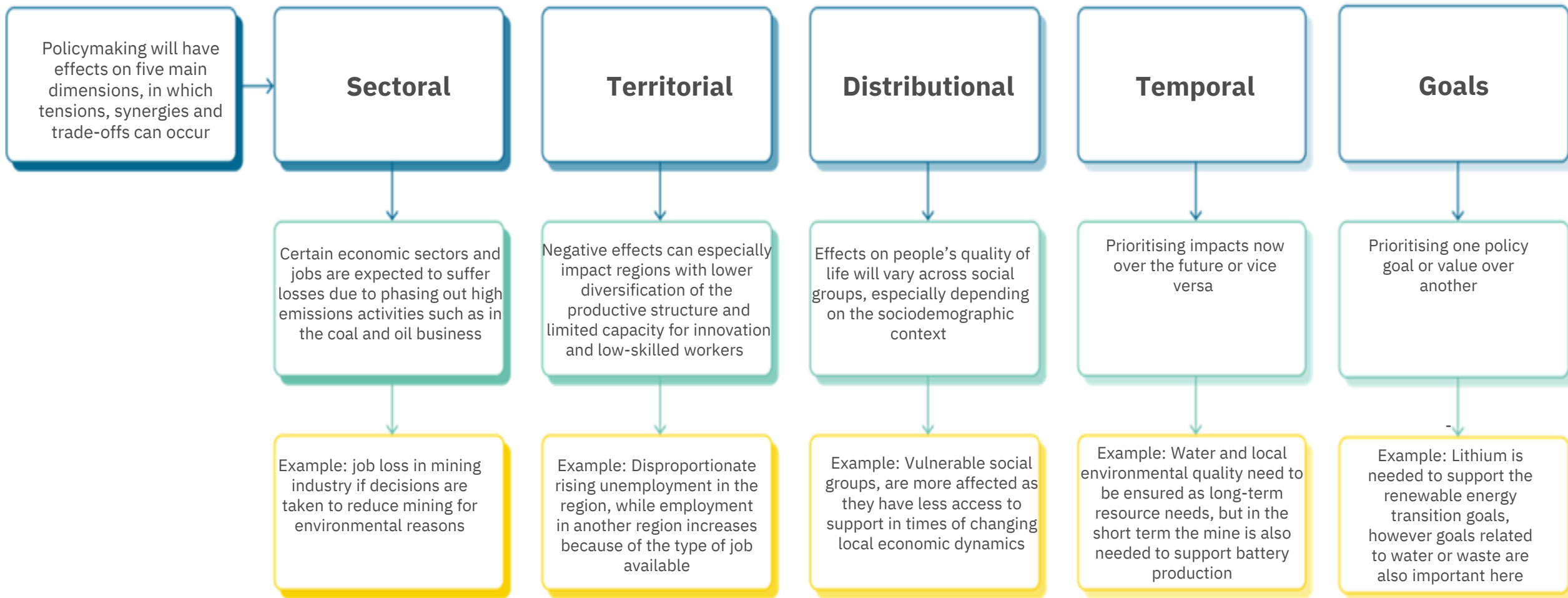
# Positive and Negative Impacts



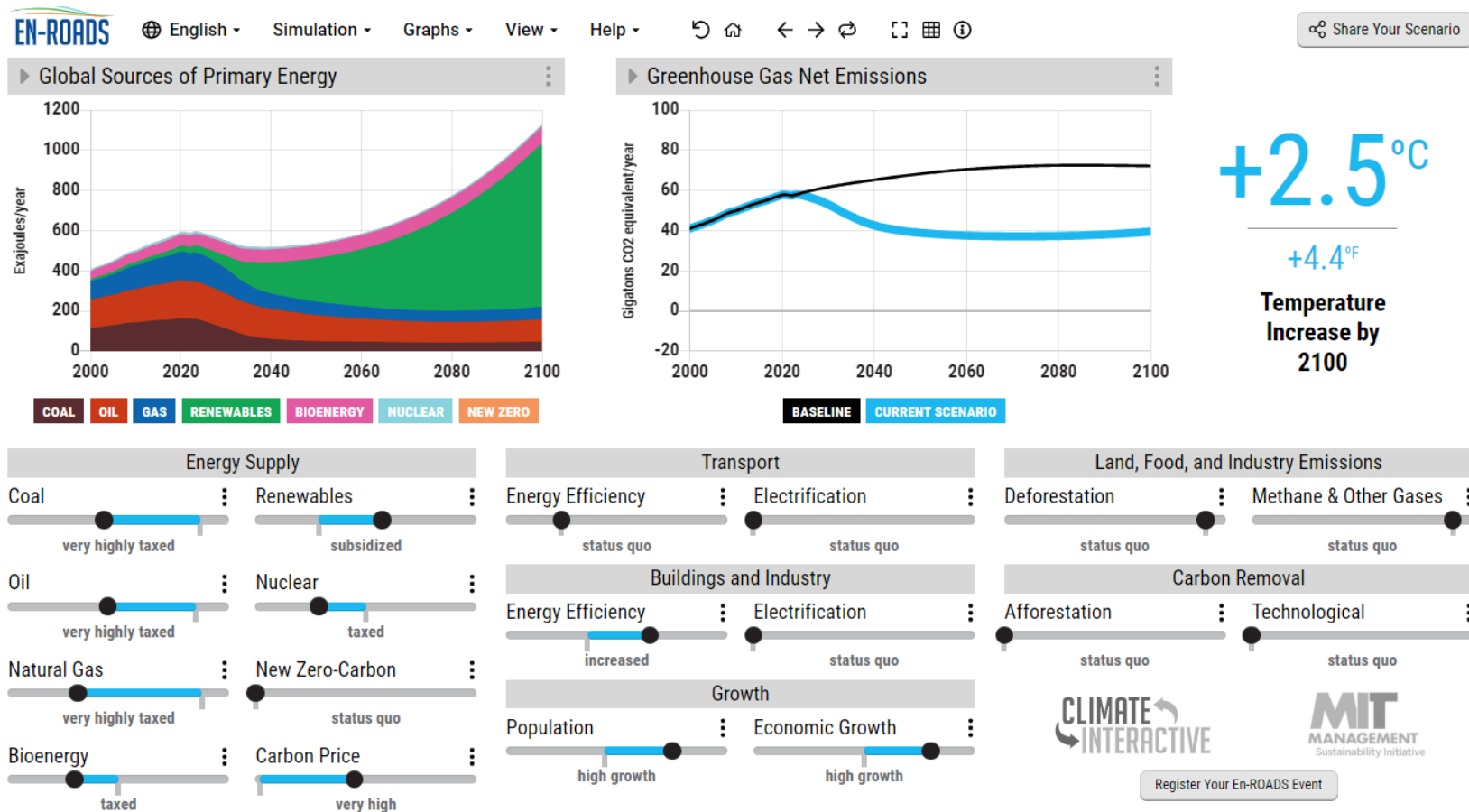
# Five dimensions of policy interactions

Policymaking can have effects on five main dimensions, in which tensions, trade-offs and synergies can occur

Understanding these dimensions of a policy can help either inform design to avoid, or decisions to prioritise.



# Interactions & Policy Options



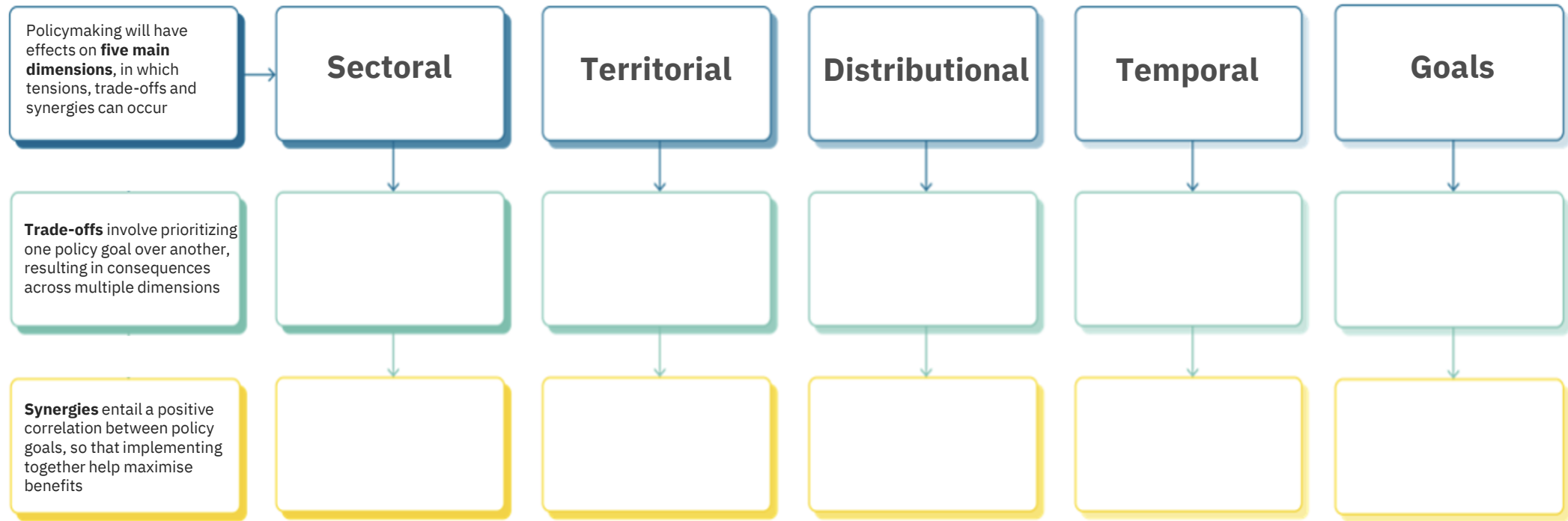
Global Sources of Primary Energy, Greenhouse Gas Net Emissions, © En-ROADS

# Introducing Policy Options

	NITROGEN CRISIS	COAL PHASE-OUT	SUSTAINABLE MOBILITY
OPTION A	<b>Livestock Nitrogen Emission Tax (LNET)</b>  LNET tax targets farmers based on the estimated nitrogen emissions of their livestock	<b>Coal Retirement Bridge Plan (CRBP)</b>  Early retirement for coal workers (+50), compensation in first years + increased pension	<b>Bike Lane Expansion &amp; E-bike subsidy (BikeL-E)</b>  Expand bike lanes in traffic restricted areas to connect key districts + subsidy of E-bikes
OPTION B	<b>Genovian Eco-stewardship Incentive (GESI)</b>  Payment schemes to reward farmers for adopting sustainable practices	<b>Regional Transition Accelerator Program (RTAP)</b>  Combined program of clean energy investment credits and regional transition platforms	<b>Community Resilience and Adjustment Plan (CRAP)</b>  Grant temporary exceptional mobility rights to residents of affected areas (i.e., Ponte)

# Exercise 1a: What interactions exist in your policy option?

**Exercise 1a:** With your policy challenge group, choose one policy option for your case.  
In your group, please discuss the trade-offs/tensions and synergies in your policy option for 15 minutes.



# Exercise 1b: What do you need to find out about your policy option?

## Instructions:

- You will be paired with a member from another case. Share what discussions you had about trade-offs, tensions and synergies with your policy option. You may:
  - Find common themes that came up in your discussions
  - Identify some policy research questions that would help you make decisions about the potential interactions?
  - Keep in mind what we learned yesterday about formulating policy research questions.

You have 10 minutes. Make sure both have enough time to speak.

# Group Reflection

Did you find common themes?

What important trade-offs, tensions and synergies did you find?

What is the role of evidence in addressing these? What are the evidence needs?

# Break

# Module 4 - Part 2

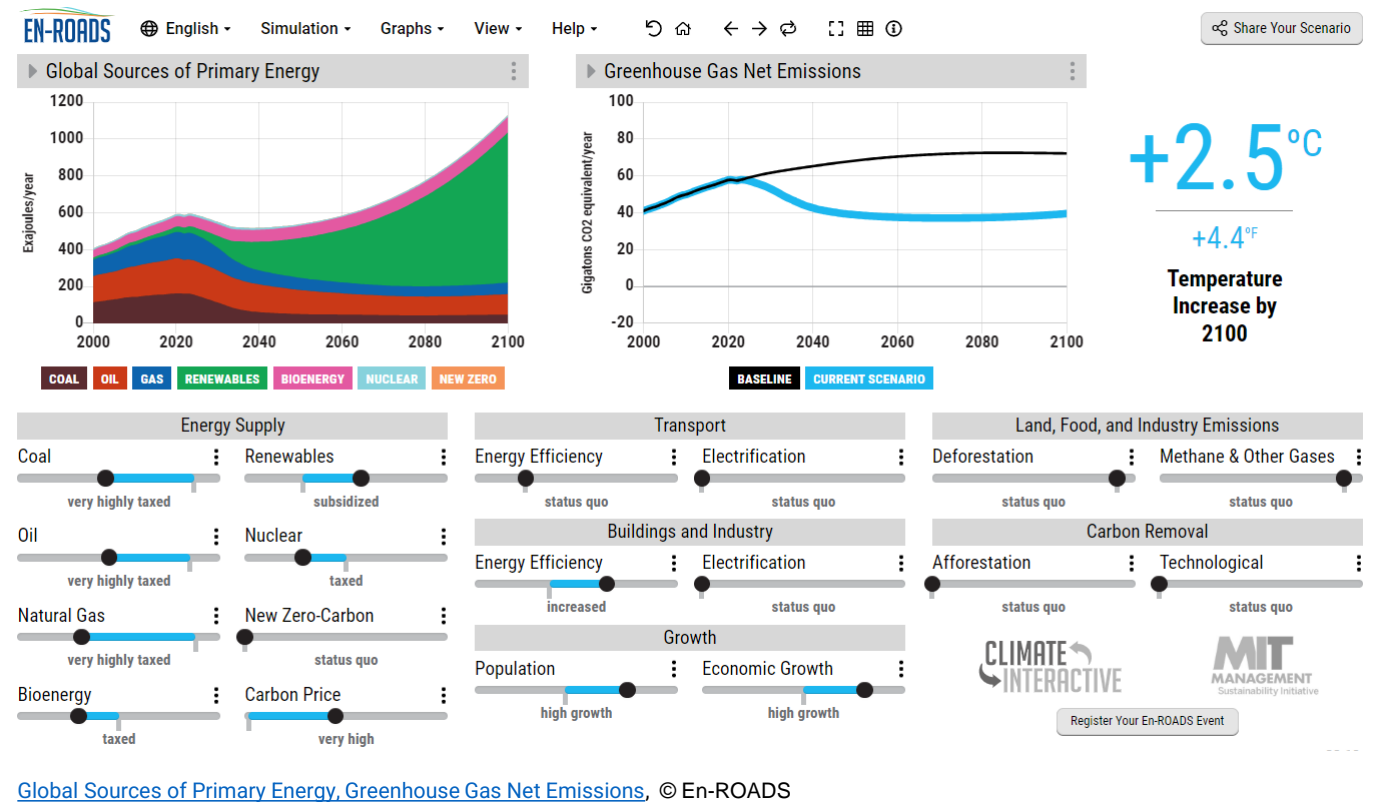
Identifying evidence needs – Causation & policy interactions

# What is causality?

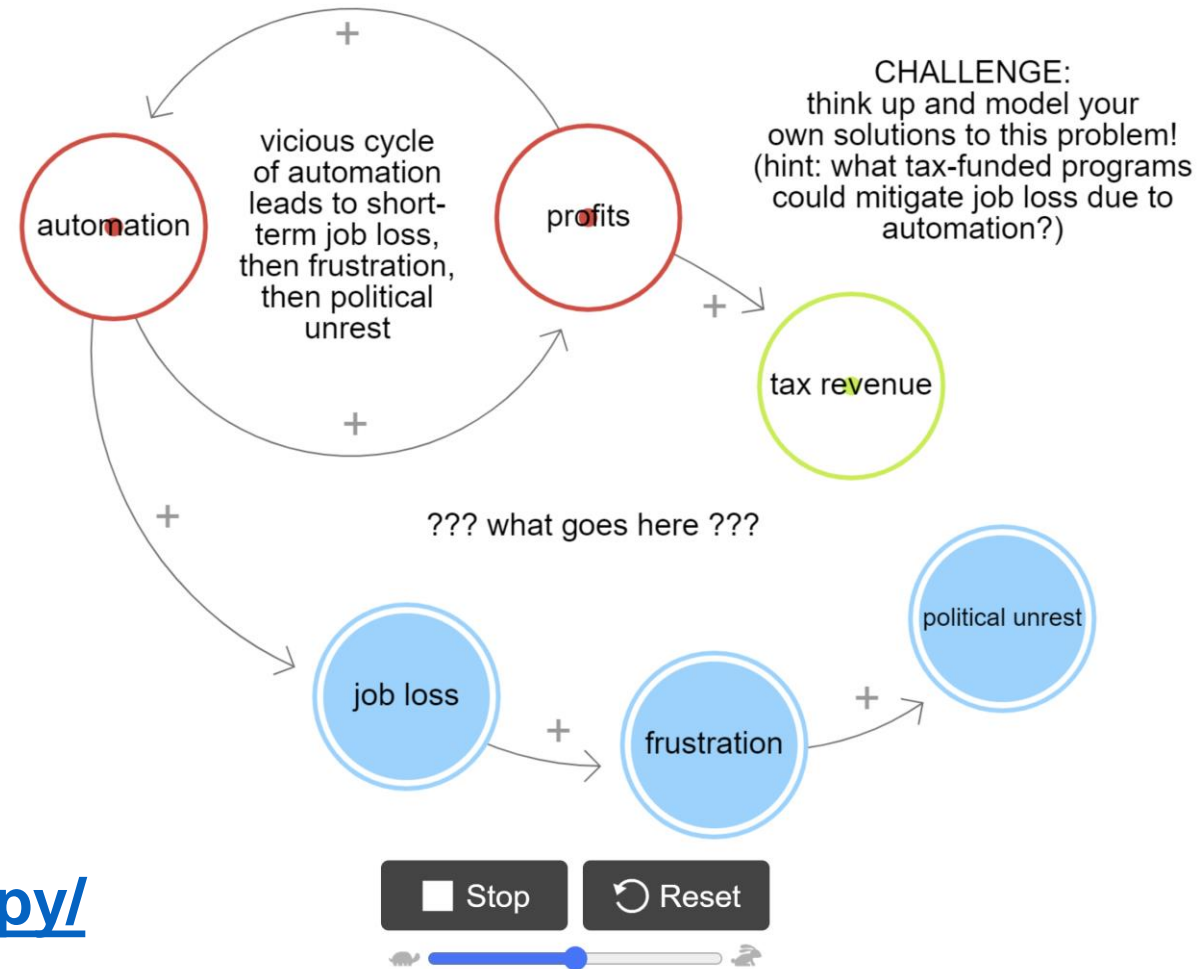
- The relationship of cause and effect between one event or action and the result.
- It is the act or process that produces an effect.
- In terms of this course...
  - The impact of a policy on another, on an outcome, on a challenge...

# Interactions & Causation - Tools

- There are many different tools available to help us understand the impact of different policy options
- Let's try one out... EN-ROADS, an interactive model

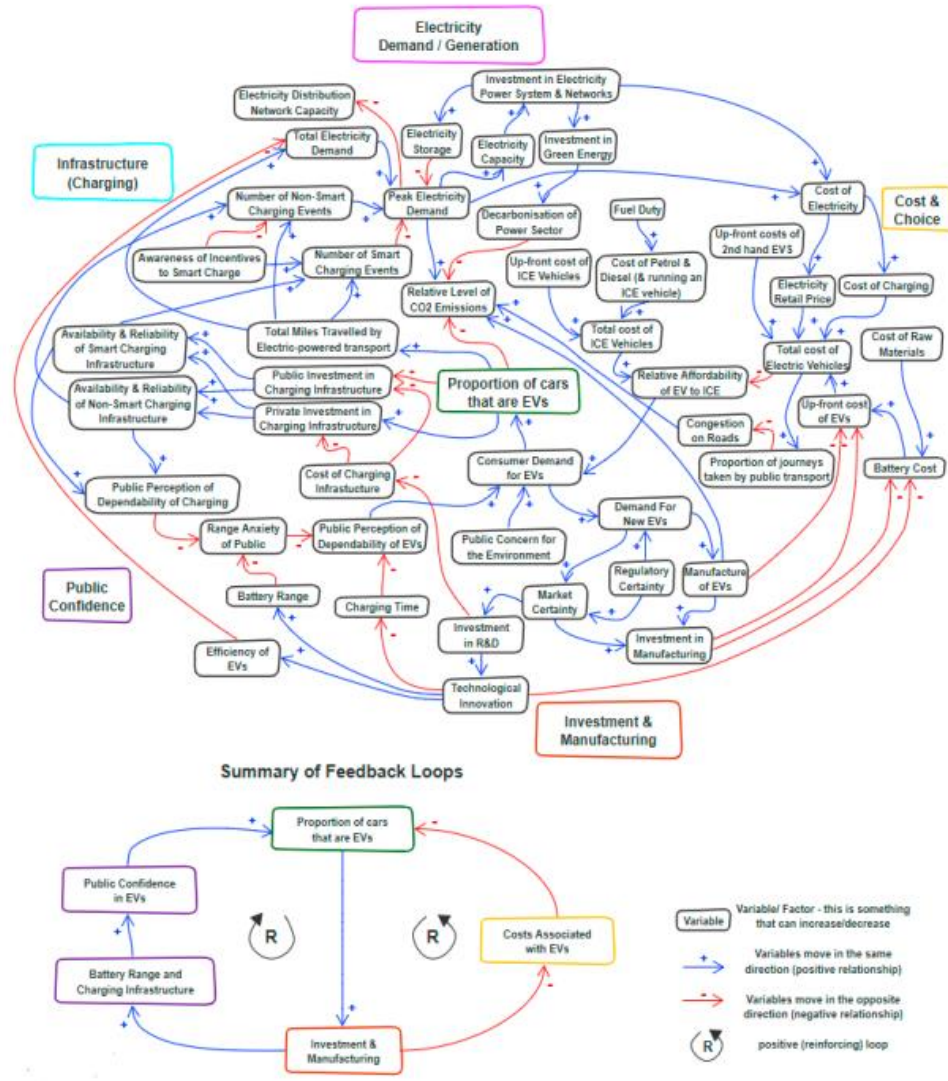


# Interactions & Causation - Tools



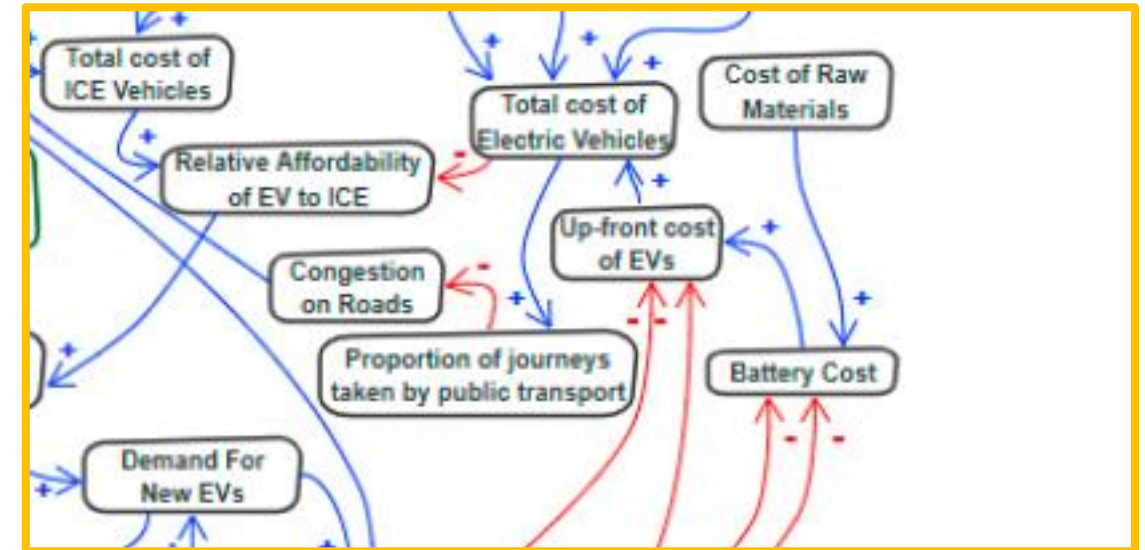
<https://ncase.me/loopy/>

Figure 4: Example of a 'systems map' showing some interactions to consider in the roll out of electric vehicles



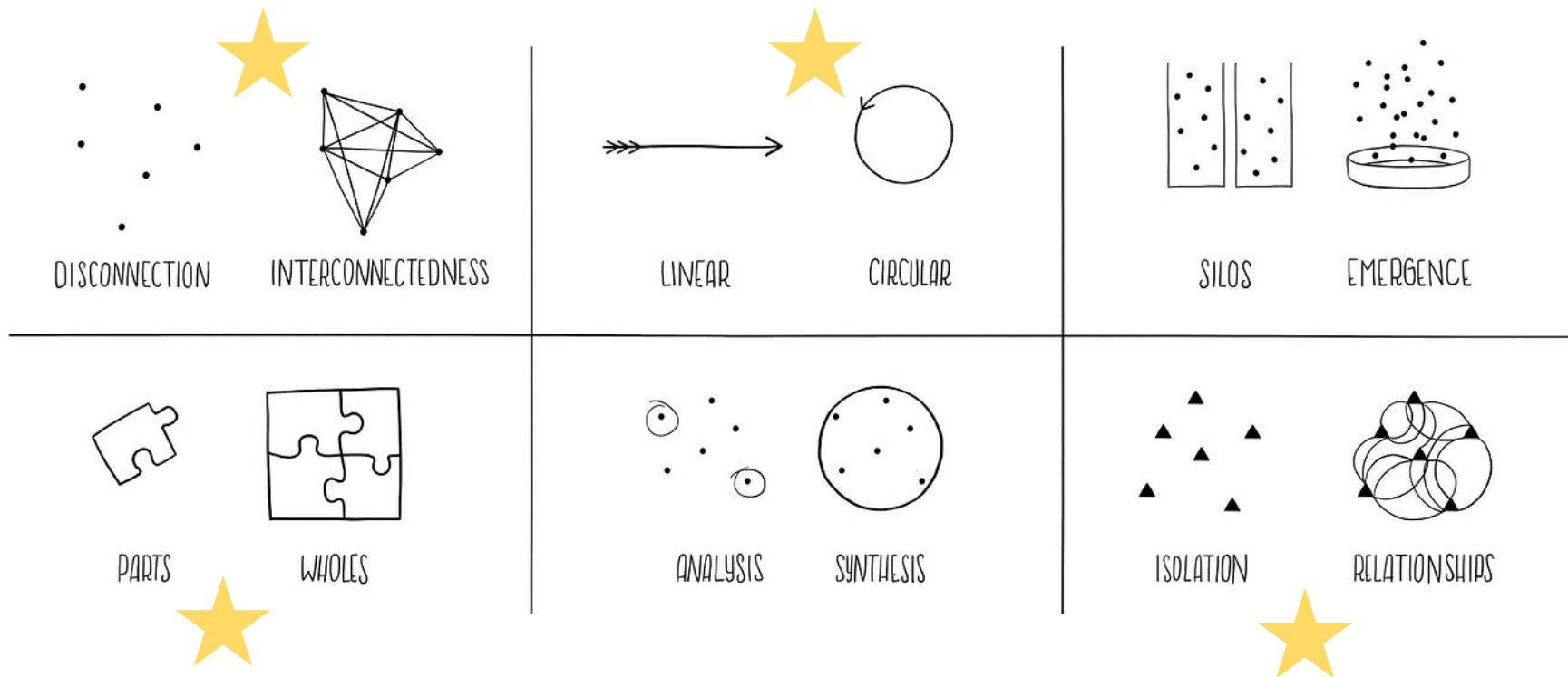
# Interactions & Causation - An Example

## UK – BEIS Net Zero Strategy



# Causality & Systems thinking

## TOOLS OF A SYSTEM THINKER



[Tools of a system thinker](#)

# Wrap-up Module 4

In this module we learned about:

- Policy interactions
- How understanding interactions can help us to gather the evidence we need for designing policy
- We played with some tools to help us understand interactions (interactive model, causal loop diagram, 5-interactions analytical framework)

# Break

# Module 5 – Part 1

Gathering evidence & Identifying knowledge holders

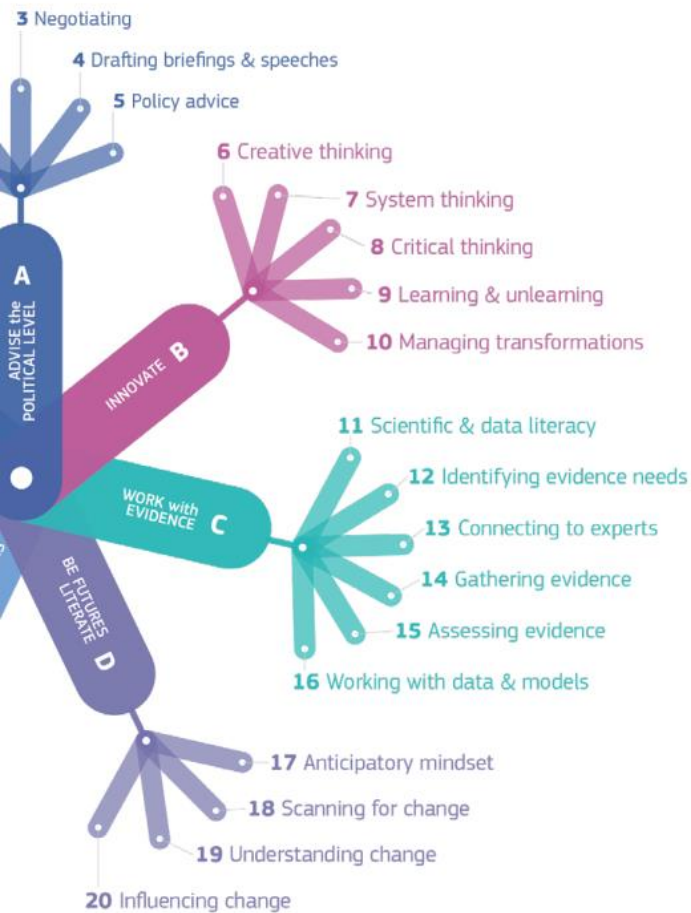
# Module 5

## Learning Objectives

In this module we will:

- Explore different ways to gather evidence
- Identify different types of knowledge holders
- Develop a knowledge holder engagement plan

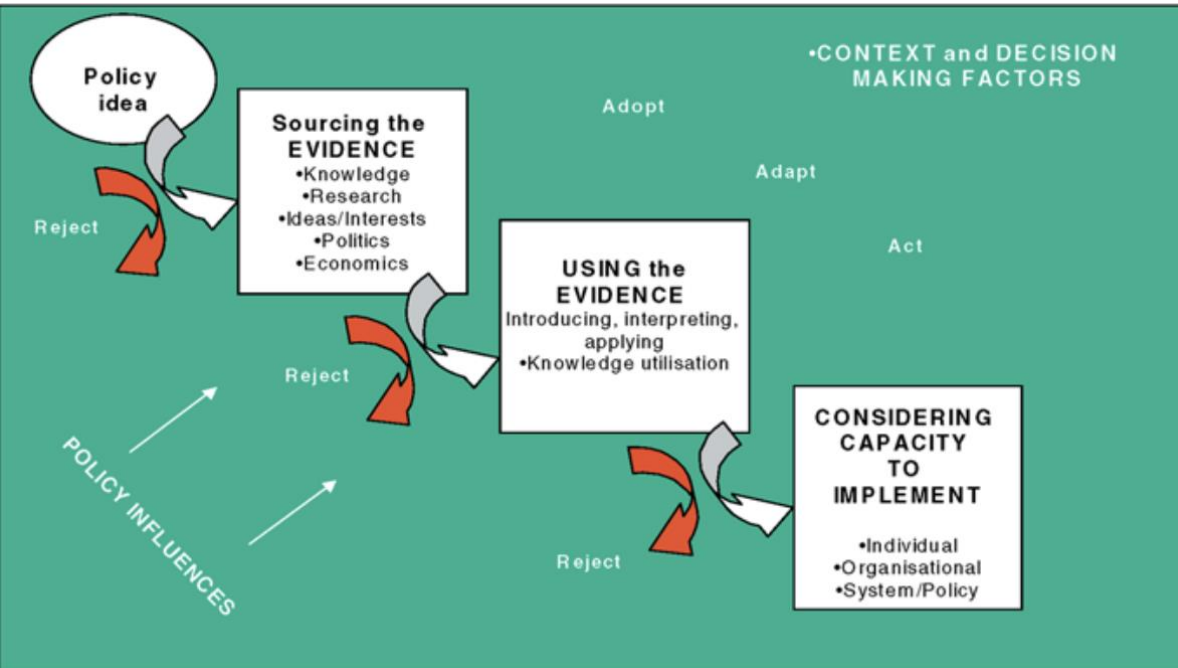
# A Step-by-Step Learning Sequence for Working with Evidence



# Introduction to gathering evidence

- OECD explains EIPM as a process in which “*multiple sources of information, including statistics, data and including the best available research evidence and evaluations, are consulted before making a decision to plan, implement, and (where relevant) alter public policies*” (OECD, 2020).
- **Challenges to sourcing and procuring evidence** are multifaceted, ranging from vast **volumes of data** and yet existing **evidence gaps** in certain policy areas, to the imperative of building **capacity and skills** to foster informed judgement.
- Acknowledging the **diversity of distinct pieces of research and sources of knowledge** to inform policy is key to understanding and contextualizing the use of evidence in practice.
- **Share your thoughts:** *what type of challenges and obstacles have you experienced or observed when collecting evidence to inform policy decisions?*

# Gathering the evidence



Common options for gathering scientific evidence can be linked to varied research methods...

- Experiments
- Surveys
- Administrative data
- Case studies
- Interviews
- Focus groups

But other types of non-scientific evidence can also inform policy...

- Consultation processes
- Expert knowledge

The ways in which evidence is gathered and used are determined by the context of an intervention.

[Pathways to "Evidence-Informed" Policy and Practice: A Framework for Action, Bowen, Shelley & Zwi, Anthony. \(2005\). PLoS medicine. 2. e166. 10.1371/journal.pmed.0020166](#)

# Discerning primary and secondary sources

## PRIMARY SOURCES

- Original research, not altered or filtered through interpretation or evaluation by others.
- First-hand account of events, empirical research or direct testimony concerning a policy topic under study.
- Raw data, empirical studies, interview transcripts, records of events, original policy (admin, legislative) documents.

## SECONDARY SOURCES

- Synthetised and re-organised information, or analyses based on primary sources.
- Second hand account of events, often including evaluation or interpretation of a policy issue.
- Policy Briefs, reviews of scientific articles, combined data analysis (meta-analysis: statistical analysis of primary research data)


# Mapping tools and resources – Part 1

via modifiable people and resources to create, curate, make sense of and use knowledge to inform policymaking across Europe.

European Commission > Knowledge for policy

## Supporting policy with scientific evidence

Welcome



Knowledge4Policy (K4P) is the EU Commission's platform for evidence-based policymaking. Our goal: to bridge the science-policy gap by bringing together evidence for policy from scientists across Europe, to policymakers across Europe.

Here, you will find

- high quality, relevant and scientifically robust knowledge created and curated by 19 teams of European Commission scientists
- content and interfaces specially created and tailored for policymakers
- a single database of interconnected knowledge to inform policy
- an online community where scientist and policymakers collaborate to transfer scientific knowledge into public policy (under construction)

[About Knowledge for Policy](#)

Search the entire KnowledgeBase

Knowledge  
platforms

[Knowledge4Policy](#)

ALL DATA RECENTLY UPDATED DOWNLOADS

Tables on EU policy > Circular economy indicators > Waste management

### Recycling rate of municipal waste

Online data code: cel\_wm011 last update: 21/06/2023 23:00 view FULL

More v

Source of data: Eurostat (en, es, pt, fr)

Selection — Format —

Time frequency: Annual Waste management operations: Recycling Unit of measure: Percentage Geographical entity (reporting): (Multiple positions) Time: (Multiple positions)

Recycling rate of municipal waste (online data code: cel\_wm011)

Source of data: Eurostat

	TIME	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
EU		55.2	56.6	57.5	58.4	58.9	59.5	61.5	62.4	63.5	63.9	65.0
European Union (27 countries from 2020)		55.2	56.6	57.5	58.4	58.9	59.5	61.5	62.4	63.5	63.9	65.0
EU area - 10 countries from 2020		55.2	56.6	57.5	58.4	58.9	59.5	61.5	62.4	63.5	63.9	65.0
Belgium		58.6	59.7	60.8	61.9	62.4	63.5	64.6	65.7	66.8	67.9	69.0
Bulgaria		28.6	29.7	30.8	31.9	32.4	33.5	34.6	35.7	36.8	37.9	39.0
Croatia		16.1	17.2	18.3	19.4	20.5	21.6	22.7	23.8	24.9	26.0	27.1
Czechia		40.2	41.3	42.4	43.5	44.6	45.7	46.8	47.9	49.0	50.1	51.2
Denmark		59.2	60.3	61.4	62.5	63.6	64.7	65.8	66.9	68.0	69.1	70.2
Estonia		35.1	36.2	37.3	38.4	39.5	40.6	41.7	42.8	43.9	45.0	46.1
Finland		54.1	55.2	56.3	57.4	58.5	59.6	60.7	61.8	62.9	64.0	65.1
France		58.6	59.7	60.8	61.9	62.4	63.5	64.6	65.7	66.8	67.9	69.0
Germany		59.2	60.3	61.4	62.5	63.6	64.7	65.8	66.9	68.0	69.1	70.2
Greece		25.1	26.2	27.3	28.4	29.5	30.6	31.7	32.8	33.9	35.0	36.1
Spain		32.3	33.4	34.5	35.6	36.7	37.8	38.9	40.0	41.1	42.2	43.3
Sweden		53.2	54.3	55.4	56.5	57.6	58.7	59.8	60.9	62.0	63.1	64.2
Italy		35.9	37.0	38.1	39.2	40.3	41.4	42.5	43.6	44.7	45.8	46.9

Statistical  
Datasets

[Eurostat](#)

## JRC Publications Repository

Home Search Help

Search options: policy Search

Search results (9037) Showing results 1 to 20

Sort by: Relevance

Science area: All science areas

Publication group: All groups

Publication year: All publication years

Author: Clear All

**The Square: Putting place-based innovation policy for sustainability at the centre of policy making**

Place-based innovation policy for sustainability is essential for the delivery of the European Green Deal. In the current twin green and digital transition, deep societal transfo...

SCHWAAG SERGER Sylvia; SOETE Luc; STIERNA Kias

2023 Scientific articles and academic literature Innovation and growth

**Science for policy in Portugal**

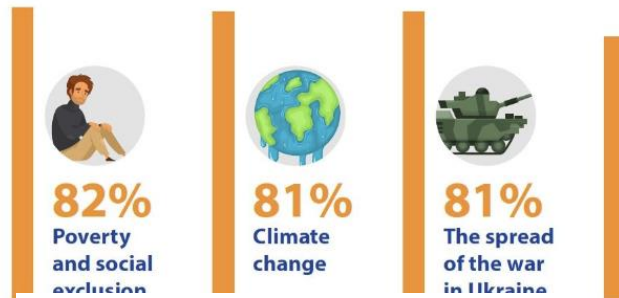
This discussion paper was developed to support the workshop 'Science for policymaking in Portugal', organised by the European Commission's Joint Research Centre (JRC) and the Fou...

SIMÕES Vitor Corado; MELCHOR FERNANDEZ Lorenzo; KRIEGER Kristian

Repositories,  
Journals

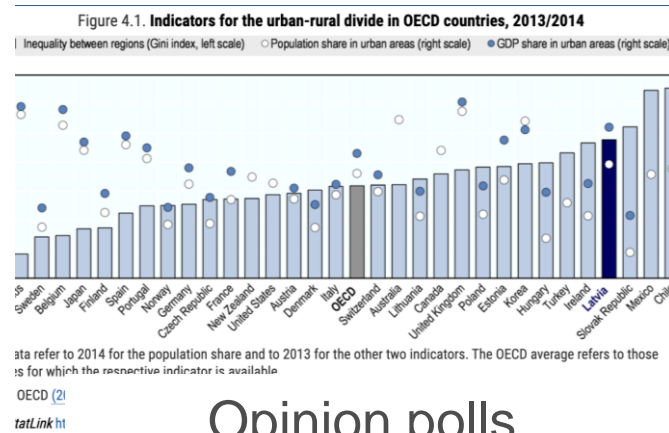
[JRC Repository, Open  
Access Journals](#)

# Mapping tools and resources – Part 2



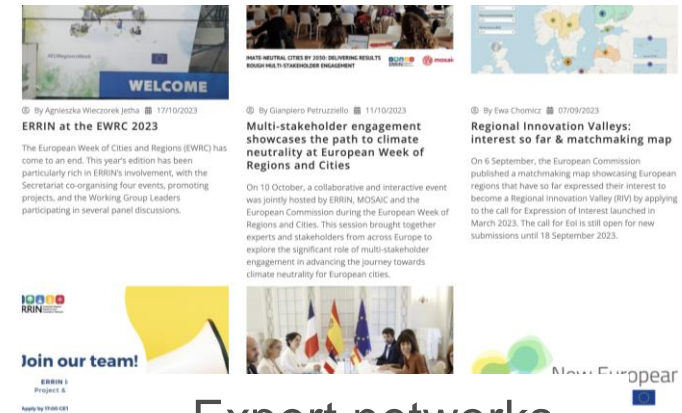
Thematic indicators  
& Index platforms

[OECD Indicators](#)



Opinion polls,  
Barometers

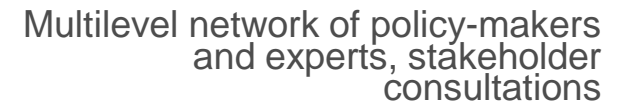
[Eurobarometer](#)



Expert networks

[ERRIN](#)  
[ESPAS](#)

## 37



# Contextualizing sourcing evidence for EIPM in the EU: Better Regulation Agenda (BRA)



[Better Regulation. Where can I contribute?](#)

○ In preparation

● Call for evidence

○ Public consultation

Feedback and consultation  
period

31 March 2023 - 23 June  
2023

FEEDBACK: CLOSED

UPCOMING

○ Commission adoption

Planned for

First quarter 2024

## Bringing research into policy – An Example



*"In line with the European Commission's Better Regulation policy to develop initiatives informed by the best available knowledge, we invite scientific researchers, as well as academic organisations, learned societies, and scientific associations with expertise in [...] to submit relevant published and pre-print scientific research, analyses and data. Submissions that synthesise the current state of knowledge in relevant fields are particularly welcome"*



## Bringing research into policy: A shifting context

Growing demand of policy-specific (direct, primary) research and **institutionalization of EIPM** processes to procure evidence and **feed policy-making processes**.

**Unprecedented challenges and crisis** (climate change, covid19..) highlighting limitations of reactive “policies”, leading to greater infrastructures to support **systematic collection of evidence to inform decisions**.

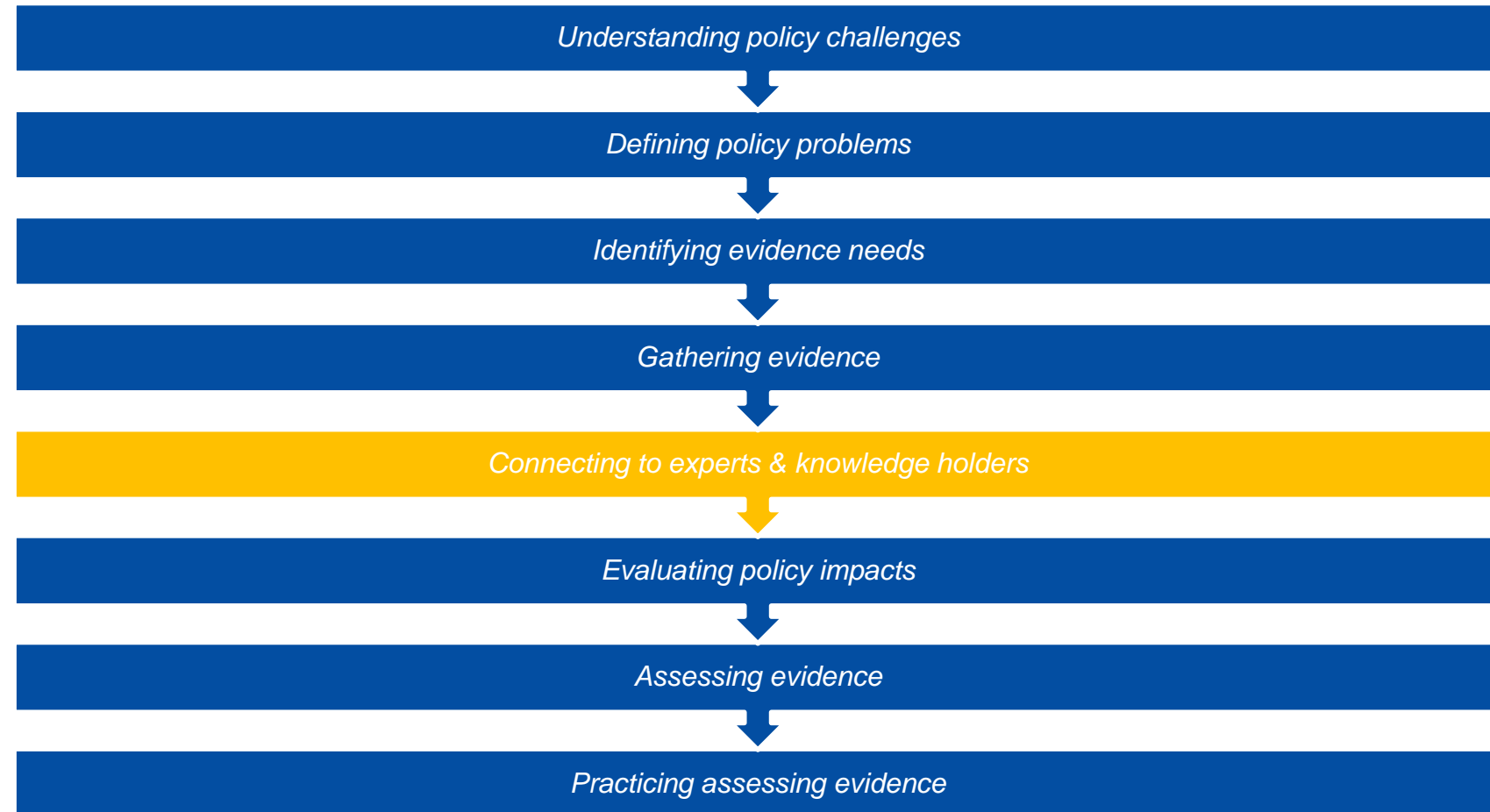
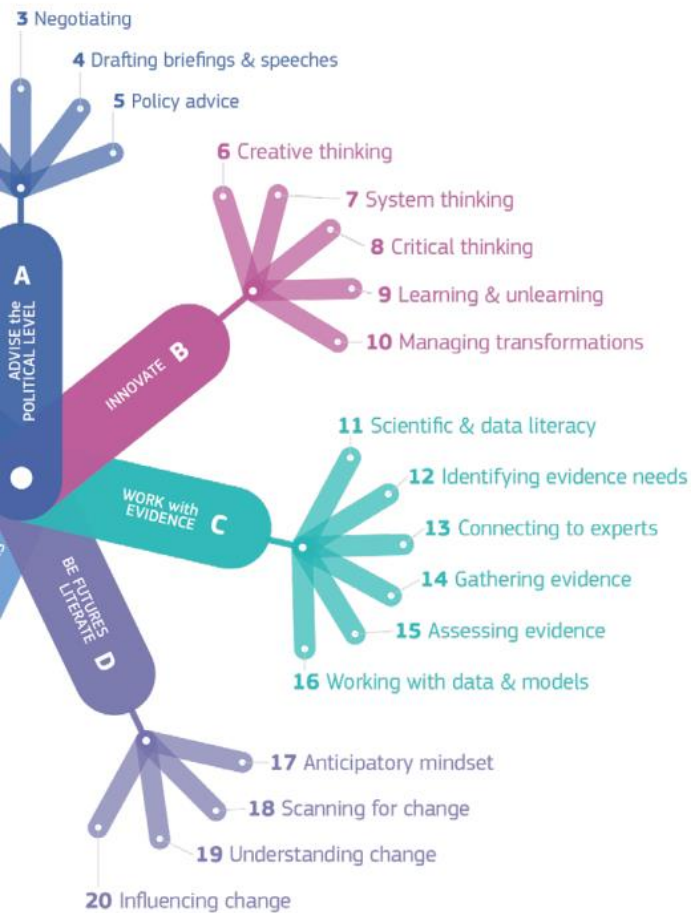
### Common ways to source evidence:

- Calls for Evidence
- Expressions of Interest
- Procurement of studies
- Scientific assessment bodies
- Public consultations

# Module 5 – Part 2

Identifying & working with knowledge holders

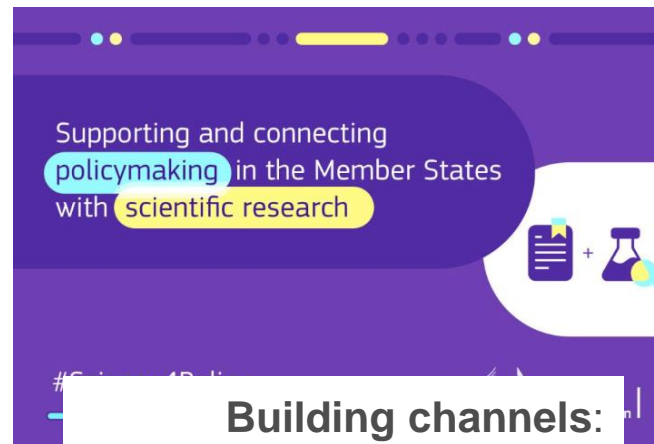
# A Step-by-Step Learning Sequence for Working with Evidence



# Knowledge(s) ecosystem for EIPM



**“Two-communities”:**  
From isolation to collaboration  
between researchers  
and policymakers



**Building channels:**  
Knowledge brokering,  
boundary organizations and  
pairing schemes



**Widening the scope:**  
From experts to  
“knowledge holders”,  
and the evidence they  
bring

# Identifying Knowledge holders

Three different kinds of knowledge holders (Brechin & Siddell, 2000):

- **Empirical knowledge holders:** whose knowledge is based on quantitative or qualitative research.
- **Theoretical knowledge holders.** sometimes referred to as thought leaders. Their main contribution is the development of theoretical frameworks and new ways of looking at the world.
- **Experiential knowledge holders** - who have developed (tacit) knowledge about the policy challenge over a number of years of practical or lived experience.

*Source:* Brechin, A. and Siddell, M. (2000) 'Ways of knowing', In Gomm, R. and Davies, C. (eds) 'Using evidence in health care.' Buckingham: Open University Press.



Discussion:

What are different ways of engaging  
with knowledge holders ?



# Exercise 2:

## Developing a knowledge holder engagement plan

Your policy research question:

Knowledge Holder Engagement Plan

Knowledge holder	Type of knowledge holder	Ways to gather evidence from this knowledge holder

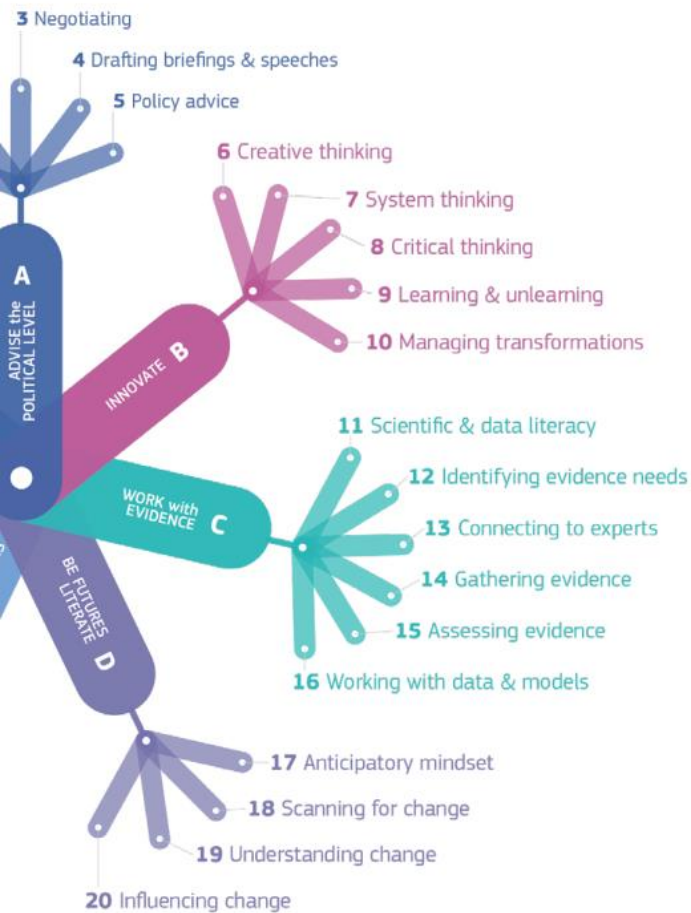
# Report back

- Which knowledge holders can you identify?
- What kind of knowledge holder (empirical, theoretical, experiential) did you identify?
- What is your engagement plan for involving these different knowledge holders?

# Module 6

Evidence for understanding & assessing the impact of your policy

# A Step-by-Step Learning Sequence for Working with Evidence



## Module 6 Learning Objectives

In this module we will explore:

- how to assess the impact of your policy options;
- how you can work with evidence to improve that assessment.

# Impact Assessments (IA)

Evidence-based methods used to evaluate the outcomes of a policy.

The aim of an IA is to assist policy makers by predicting, evaluating or balancing the effects of specific policy choices.

Several types of impact assessments have emerged, among them:

- Regulatory Impact Assessment (RIA)
- Sustainability Impact Assessment (SIA)
- General Impact Assessment (IA)
- Environmental and Social Impact Assessments (ESIA)
- Economic Impact Assessment (EIA)
- Territorial Impact Assessment (TIA)
- Urban Impact Assessment (UIA)

## **Ex-Ante Impact Assessment:**

prospective analysis of the potential impact of an intervention or a decision; a coherent analysis of the reasoning that lies behind and the foreseeable effects of any proposed measure or policy initiative (European Parliament, 2015).

## **Ex-Post Impact Evaluation:**

evaluation aims to understand how and to what extent a policy intervention corrects the problem it was intended to address (OECD, 2022).

# Teaching example (Lithium Mine)

*Regional authorities need to conduct an ex-ante IA to assess several dimensions of impacts, with the mandate to authorize or not the installation of a lithium mine in the mountain of Florivenza, 3km away from the city.*

For this example you may need to consider (together or separately)...

- **Environmental Impacts:** Biodiversity, water use and pollution, soil degradation, air quality, CO2 emissions...
- **Economic Impacts:** job creation, economic growth, cost of environmental mitigation, long-term viability, impacts on other sectors..
- **Social Impacts:** public health, resident's displacement, migration, affected communities, gender, labor market..
- **Regulatory Impacts:** compliance with environmental laws, liabilities, labor law, CSR, land-use regulation, extraction rights...

## Ex-Ante Impact Assessment:

Involves a prospective analysis of the potential impacts of an intervention or decision; a coherent analysis of the reasoning that lies behind, and the foreseeable effects of any measure or policy initiative.

# IA methodology: sequence of steps

## Relevance Analysis

- 1. Screening
- 2. Scoping

## Delineation

- 3. Selecting tools
- 4. Ensuring stakeholder participation

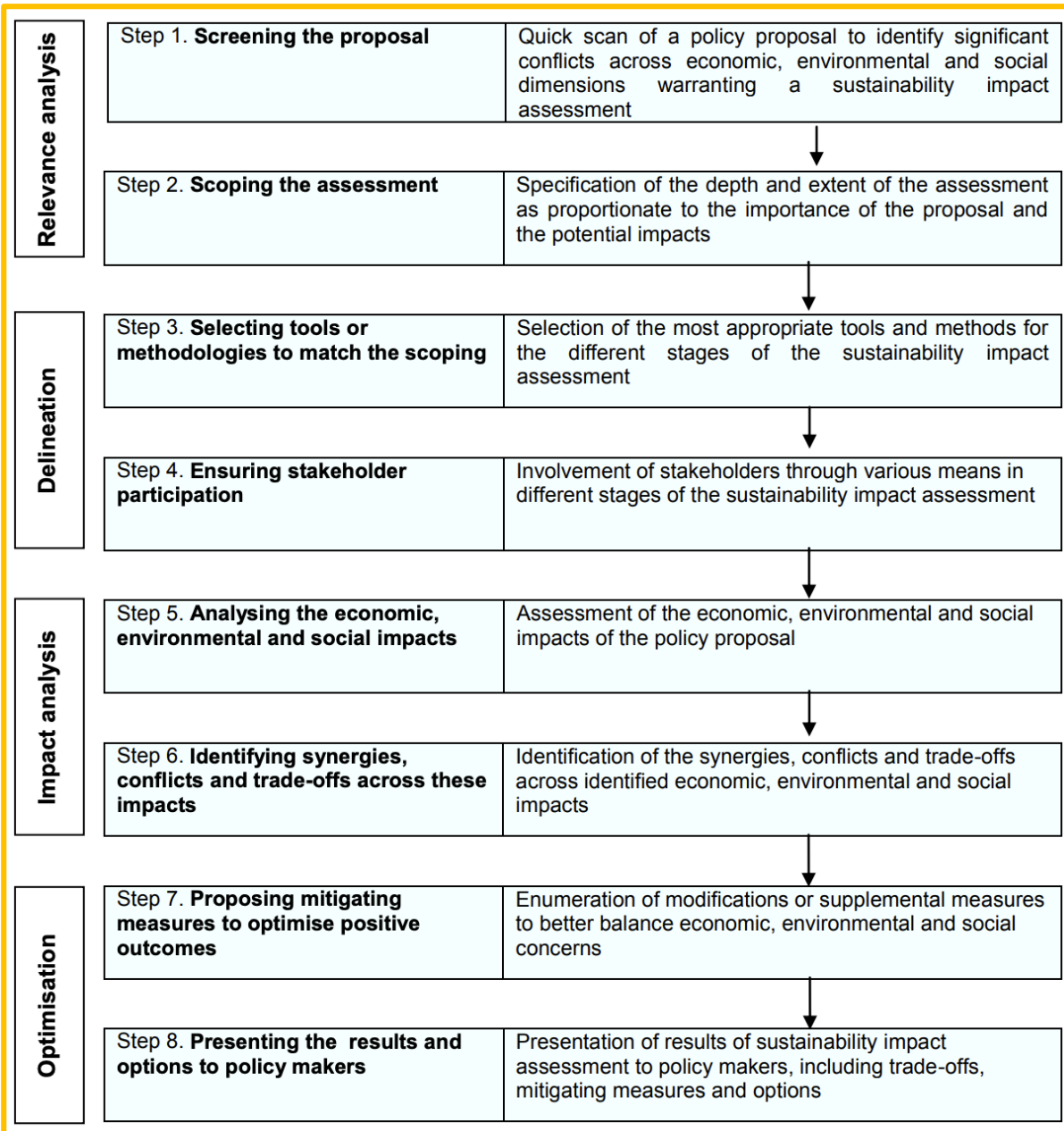
## Impact Assessment

- 5. Analysis
- 6. Identify synergies, conflicts and trade-offs across impacts

## Optimisation

- 7. Propose mitigation measures to optimise outcomes
- 8. Presenting results and options to inform a policy decision

Based on: OECD Guidance on Sustainability Impact Assessment (OECD, 2010)



# Exercise 3: Steps for preparing an IA...

## Relevance Analysis (1,2) and Delineation (3,4)

Considering the IA steps described in the previous sequence, we will go through...

- 1) **Screening** → formulate the questions (what impacts do I need to assess) to determine the need of an IA
- 2) **Scoping** → decide the depth and extent: types of evidence needs, public, sectors and stakeholders concerned.
- 3) **Selecting tools** → define most appropriate tools and methods for the impact assessment.
- 4) **Stakeholder participation** → decide how to involve stakeholders through different stages.

## Exercise 3: Preparing for an Impact Assessment

RELEVANCE ANALYSIS		DELINEATION	
<b>1. SCREENING:</b> WHAT TYPE OF IA? WHAT IMPACTS TO MEASURE?	<b>2. SCOPING:</b> WHAT EVIDENCE NEEDS, WHO IS CONCERNED?	<b>3. SELECTING:</b> SELECTING TOOLS AND METHODS	<b>4. INVOLVING:</b> ENSURING STAKEHOLDER PARTICIPATION

# Exercise 3: Preparing for an Impact Assessment

## [Applying the Teaching Example - Lithium Mine]

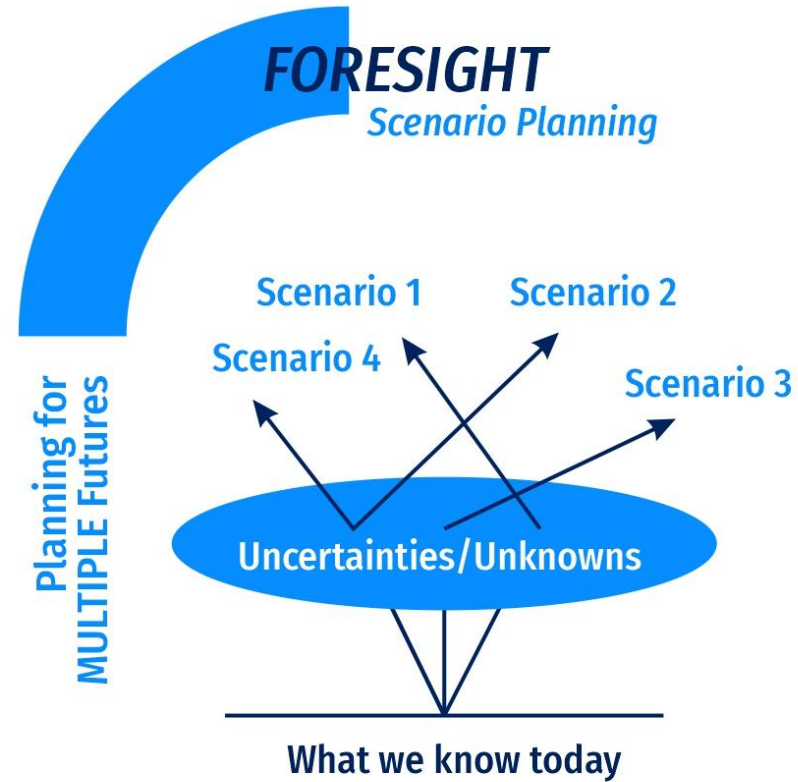
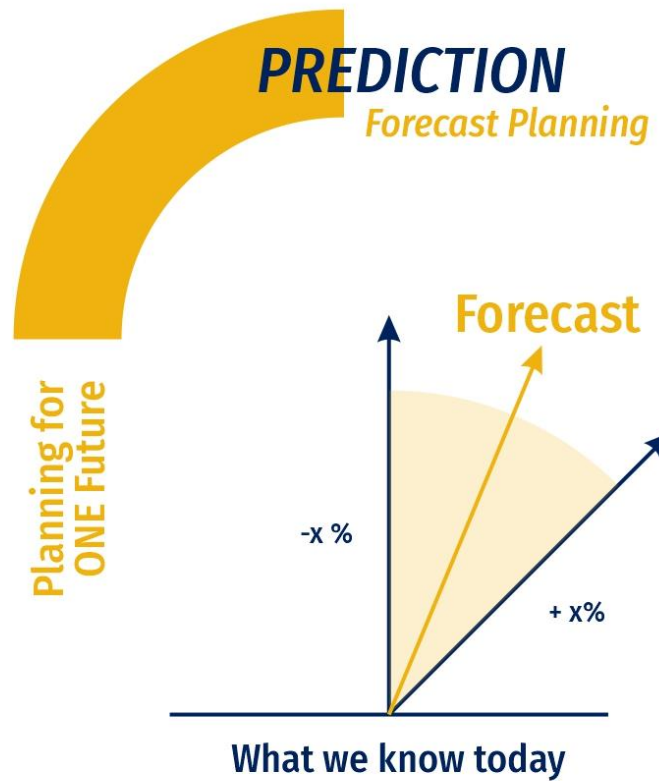
RELEVANCE ANALYSIS		DELINEATION	
1. SCREENING: WHAT TYPE OF IA? WHAT IMPACTS TO MEASURE?	2. SCOPING: WHAT EVIDENCE NEEDS, WHO IS CONCERNED?	3. SELECTING: SELECTING TOOLS AND METHODS	4. INVOLVING: ENSURING STAKEHOLDER PARTICIPATION
<p>What type of IA? Social and Environmental Impact Assessment (SEIA)</p> <p>What impacts do I need to measure?</p> <ul style="list-style-type: none"> <li>- Biodiversity</li> <li>- Water waste and pollution</li> <li>- Soil degradation</li> <li>- Air quality</li> <li>- Community Health and safety</li> <li>- Vulnerable residents</li> <li>- Affected sectors (agri, local..)</li> <li>- Gender implications</li> <li>- Socio-demographic effects</li> </ul>	<p>What evidence needs?</p> <ul style="list-style-type: none"> <li>- Data on local flora and fauna</li> <li>- Exposure to toxic metals</li> <li>- Water quality and use reports</li> <li>- Risks air pollution and dust</li> <li>- Incidence of lithium on health</li> <li>- Residents distribution in area</li> <li>- Land use and agricultural exploitations</li> <li>- Specific impact according to gender and social status...</li> </ul> <p>Who is concerned: Residents, environmental associations, CSOs (Save the Mountain..), public health officials, local farmers...</p>	<p>Environmental studies and scientific experiments...</p> <ul style="list-style-type: none"> <li>- Ecosystems assessments</li> <li>- Air quality modelling</li> <li>- Soil and water sampling (levels of contamination)</li> <li>- GIS mapping (changes in land and potential risks in habitat)</li> </ul> <p>Social research, economic..</p> <ul style="list-style-type: none"> <li>- Public health statistics (lithium mining and health outcomes)</li> <li>- Economic forecasting (local sectors, projections for job creation)</li> <li>- Linking admin data (residents..)</li> <li>- Social surveys and interviews</li> </ul>	<p>Public Consultations: To gather input and feedback from affected parties.</p> <p>Stakeholder Workshops: To facilitate collaborative analysis and problem-solving.</p> <p>Surveys and Questionnaires: To collect data on community perceptions and expectations.</p> <p>Participatory Monitoring: Engaging local communities in the ongoing monitoring of environmental and social impacts.</p>



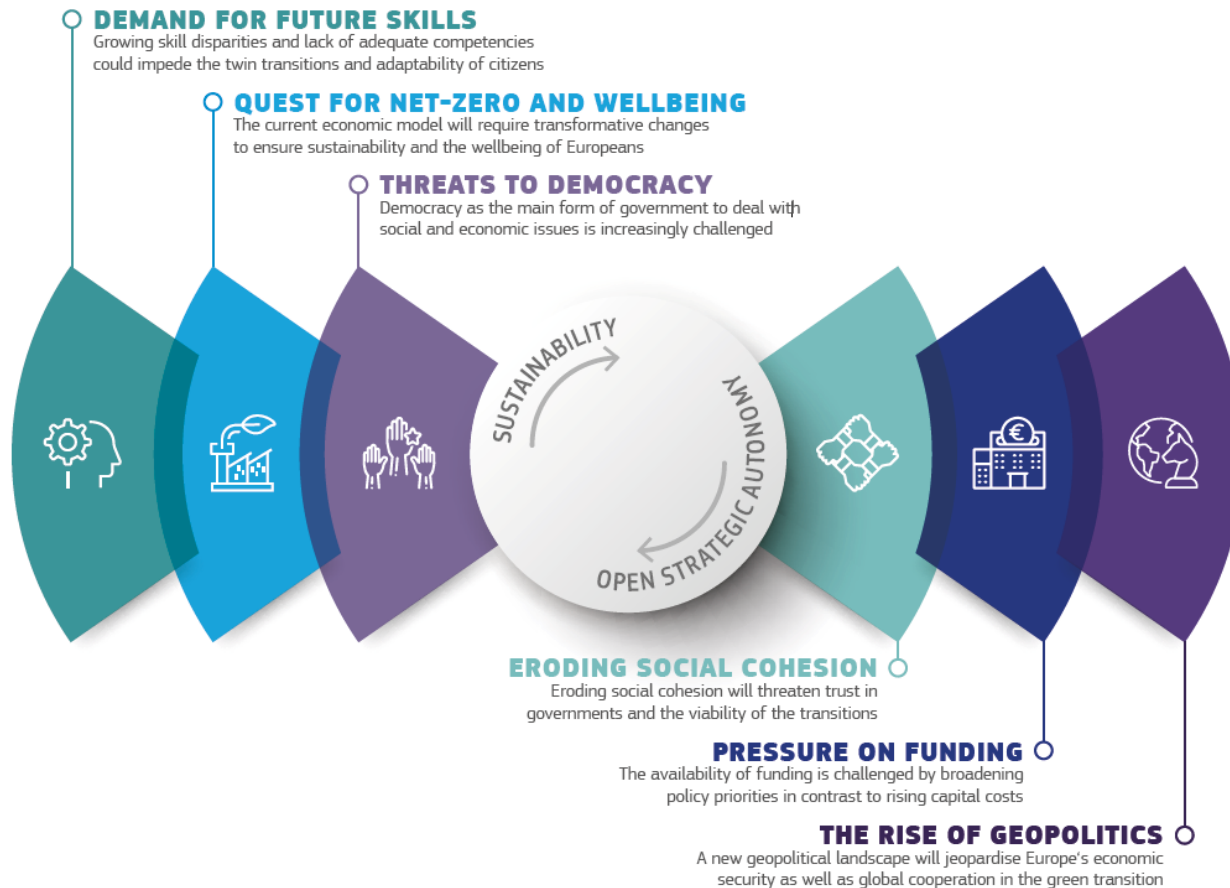
## Impact assessments are one way to think ahead

- Some forms of impact assessments can help us look ahead and anticipate the impacts of a policy.
- There are also a number of other tools that can help us do that.

# Tools for thinking ahead



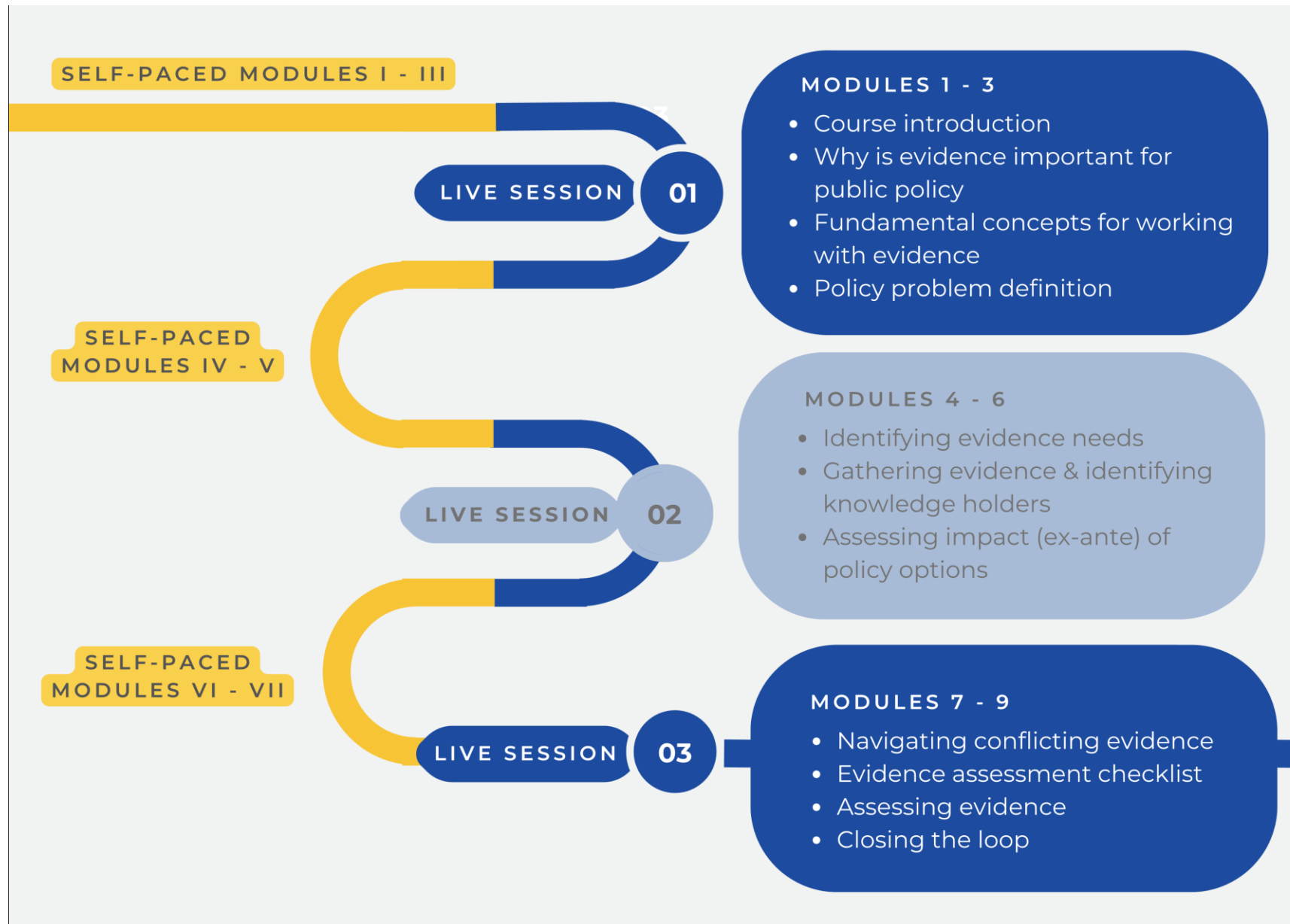
# Why do we need to Think Ahead?



# Wrap-up Day 2 & Introducing Day 3

- This module explored why we need to think broad about our policy challenges to improve how we work with evidence for policymaking
- We worked on how to gather evidence and different types of evidence
- We learned how to think about assessing the impact of a policy option.
- In the next session we dive deeper into assessing evidence in the context of challenges that we face while doing that

# Course overview



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# Mapping of resources

- Knowledge4policy platform: [https://knowledge4policy.ec.europa.eu/home\\_en](https://knowledge4policy.ec.europa.eu/home_en)
- Eurastat: <https://ec.europa.eu/eurostat/>
- JRC Repository: <https://publications.jrc.ec.europa.eu/repository/>
- Open Access Journals: <https://doaj.org/>
- OECD indicators: <https://www.compareyourcountry.org/key-indicators>
- Eurobarometer: <https://europa.eu/eurobarometer/surveys/detail/3052>
- ERRIN: <https://errin.eu/>
- Have Your Say Portal: <https://ec.europa.eu/info/law/better-regulation/>
- Call for Evidence, published initiatives: [https://ec.europa.eu/info/law/better-regulation/have-your-say/initiatives\\_en](https://ec.europa.eu/info/law/better-regulation/have-your-say/initiatives_en)
- ESPAS: <https://www.espas.eu/>
- Urban Data Platform Plus: <https://ec.europa.eu/newsroom/jrcispra/items/684852/>
- Cohesion Open Data Platform: <https://cohesiondata.ec.europa.eu/funds/jtf/21-27>
- Network of Regional Hubs: <https://cor.europa.eu/en/our-work/pages/network-of-regional-hubs.aspx#1>
- Knowledge Centre for Territorial Policies: [https://knowledge4policy.ec.europa.eu/territorial\\_en](https://knowledge4policy.ec.europa.eu/territorial_en)
- EU climate target for 2040 initiative: [https://ec.europa.eu/info/law/better-regulation/have-your-say/initiatives/13793-EU-climate-target-for-2040\\_en](https://ec.europa.eu/info/law/better-regulation/have-your-say/initiatives/13793-EU-climate-target-for-2040_en)

# Thank you



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